## **CLAIMS:**

 (Currently amended) A method of simulation, said method comprising: receiving, for at least one business transformation outsourcing service, benefits inputs, process inputs, information technology inputs, and value inputs;

based on said inputs, performing a benefits simulation, a process simulation, an information technology simulation, and a value simulation; and

outputting at least one measure of economic value for said business transformation outsourcing service, wherein:

the benefits simulation, process simulation, information technology simulation, and value simulation have a plurality of periods of simulation,

the process simulation, based on the inputs, computes a number of transactions during each period of simulation, of the plurality of periods of simulation, and a corresponding process cost, based on a status of the particular period being under one of current conditions, transitional conditions, or during outsourcing conditions,

the business benefits simulation, based on the inputs, computes a business benefits savings,

the information technology simulation simulates, based on the inputs, the tasks needed to design, build, implement, operate, and maintain new information technology to implement the outsourcing, and computes a transformation cost for each period of simulation, of the plurality of periods of simulation, based on the status of the particular period being under one of current conditions, transitional conditions, or during outsourcing conditions,

the business benefits savings, processing savings, and information technology transformation costs are combined to identify a net savings of transitioning from current conditions to outsourcing conditions.

the value simulation simulates, based on the net savings and business financial input information, effects of transitioning from current conditions to outsourcing conditions, on a financial position of the business, and

the at least one measure of economic value for the business transformation outsourcing service is calculated based on the effects of transitioning from current

conditions to outsourcing conditions on the financial position of the business.

- (Original) The method of Claim 1, further comprising:
   performing said simulations in different modes for different end users.
- 3. (Original) The method of Claim 2, wherein said performing further comprises performing one or more simulations chosen from:
  - a simulation in research and development mode,
  - a simulation in internal use mode, and
  - a simulation in external use mode.
- 4. (Original) The method of Claim 1, wherein said performing a benefits simulation further comprises simulating at least one business transformation outsourcing service chosen from:

sourcing,

procurement,

payables,

human resources.

customer relationship management,

shipping,

finance,

accounting,

insurance claims processing, and

banking back office services.

5. (Original) The method of Claim 1, further comprising:

mapping various forms of said benefits simulation to various forms of said business transformation outsourcing service.

- 6. (Original) The method of Claim 1, further comprising:
  representing various forms of said business transformation outsourcing service
  mainly by utilizing various forms of said benefits simulation.
- 7. (Original) The method of Claim 1, further comprising: outputting cost quantities and benefit quantities for a plurality of years.
- 8. (Previously presented) A method of simulation, said method comprising: performing a benefits simulation; performing a process simulation; performing an information technology simulation; performing a value simulation; providing interactions among said simulations; and representing with said simulations the use of at least one business transformation outsourcing service by a client organization.
- 9. (Previously presented) The method of Claim 8, further comprising: receiving, for said at least one business transformation outsourcing service, benefits inputs, process inputs, information technology inputs, and value inputs.
- (Original) The method of Claim 8, further comprising:
   outputting cost quantities and benefit quantities for a plurality of years.
- 11-24. (Canceled)